

**Subject card**

<b>Subject name and code</b>	Organisation and Management, PG_00147396						
<b>Field of study</b>	National Security						
<b>Date of commencement of studies</b>	October 2024	<b>Academic year of realisation of subject</b>			2025/2026		
<b>Education level</b>	undergraduate studies	<b>Subject group</b>			Obligatory subject group in the field of study Humanistic-social subject group		
<b>Mode of study</b>	full-time studies	<b>Mode of delivery</b>			at the university		
<b>Year of study</b>	2	<b>Language of instruction</b>			Polish		
<b>Semester of study</b>	3	<b>ECTS credits</b>			2.0		
<b>Learning profile</b>	practical	<b>Assessment form</b>					
<b>Conducting unit</b>	Zakład Zrównoważonego Rozwoju i Nauk o Jakości -> Katedra Strategicznego Rozwoju -> Faculty of Management						
<b>Name and surname of lecturer (lecturers)</b>	<b>Subject supervisor</b>		dr Mariusz Chmielewski				
	<b>Teachers</b>						
<b>Lesson types</b>	<b>Lesson type</b>	Lecture	Tutorial	Laboratory	Project	Seminar	SUM
	<b>Number of study hours</b>	30.0	0.0	0.0	0.0	0.0	30
	E-learning hours included: 0.0						
<b>Learning activity and number of study hours</b>	<b>Learning activity</b>	Participation in didactic classes included in study plan		Participation in consultation hours		Self-study	SUM
	<b>Number of study hours</b>	30		0.0		30.0	60
<b>Subject objectives</b>	Introducing the student to the basic terminology of the subject, theoretical and practical concepts of organization and management, the role of schools and research directions; learning the basic principles of planning, organizing, leading, and controlling processes in organizations.						

Learning outcomes	Course outcome	Subject outcome	Method of verification
	[BNL3_W08] Identifies and understands risk management and decision-making mechanisms in national security institutions.	The student is able to analyze decision-making processes in organizational management, including project management, taking into account various risk factors, scheduling, and quality control to ensure the effective execution of organizational projects.	[SW4] test/exam - oral or written [SW1] oral statement/ conversation/discussion
	[BNL3_W07] Has knowledge about the processes and factors shaping them in the structures and institutions of public security.	The student possesses knowledge of organizational processes and the factors shaping them within the structures of organizational and project management, understanding their impact on the effectiveness of achieving project and strategic goals in organizations.	[SW4] test/exam - oral or written [SW1] oral statement/ conversation/discussion
	[BNL3_W02] Has in-depth knowledge about the state, power, politics and public administration. Knows the historical, social, economic, legal, ethical and cultural determinants of security activities.	The student understands the impact of the environment of public institutions and enterprises on the effectiveness of management and project implementation, and is able to analyze and adapt management strategies to changing external conditions such as law, politics, economics, and ethics.	[SW4] test/exam - oral or written [SW1] oral statement/ conversation/discussion
	[BNL3_K03] Has a need to continue to complete his/her knowledge as well as expand and improve skills.	The student is able to independently identify areas requiring improvement in organizational management and actively seeks new methods and tools to enhance organizational efficiency.	[SK1] oral statement/conversation/ discussion [SK4] test/exam - oral or written
	[BNL3_U02] Analyses the causes and course of processes and their evolution relating to social, political, economic, legal, ethical and cultural aspects of security.	The student is able to understand and interpret the evolution of organizational processes, identifying changes in the external environment of the organization and their impact on management strategies and the achievement of organizational goals.	[SU1] oral statement/conversation/ discussion [SU4] test/exam - oral or written
	[BNL3_U09] Is aware of social expectations regarding the adequacy of state actions in the context of identified threats to its functioning.	The student understands the impact of external threats and opportunities on the functioning of the organization and is able to design appropriate actions that address these challenges, while considering long-term organizational goals and corporate social responsibility.	[SU1] oral statement/conversation/ discussion [SU4] test/exam - oral or written
	[BNL3_U10] Has the ability to forecast phenomena at a general level and threats to the social, political and economic order with the use of tools and methods appropriate for security science.	The student is able to use appropriate management tools and techniques to forecast future organizational challenges, creating adaptive strategies and innovative solutions in response to changes in the social, political, and economic environment.	[SU1] oral statement/conversation/ discussion [SU4] test/exam - oral or written
	[BNL3_W14] Knows and understands the principles of creating and developing various forms of entrepreneurship, including individual, local and social entrepreneurship using knowledge in the fields of science and scientific disciplines relevant to the field of study.	The student is able to apply the acquired knowledge in practice, supporting the development of new forms of entrepreneurship through effective resource management, strategic planning, and risk management.	[SW4] test/exam - oral or written [SW1] oral statement/ conversation/discussion
	[BNL3_U01] Has research skills in determining the basic political, social, economic, legal and cultural structures in the modern world. Identifies and interprets change processes in the area of security effects.	The student is able to apply research methods to analyze management and organizational processes, identifying threats and opportunities arising from these processes, and proposing solutions based on collected data and research.	[SU1] oral statement/conversation/ discussion [SU4] test/exam - oral or written

	Course outcome	Subject outcome	Method of verification
	[BNL3_U06] Is able to analyse the causes and effects of security threats and indicates countermeasures. Plans own and team's work in the field of threat analysis and risk assessment.	The student is able to assess risk in the implementation of organizational projects, proposing methods to mitigate it, and also manage a team to effectively accomplish project tasks in line with the schedule and set objectives.	[SU1] oral statement/conversation/discussion [SU4] test/exam - oral or written
	[BNL3_W01] Has advanced knowledge of the social, historical, economic and cultural determinants of security. Knows the practical application of this knowledge in professional activities in the field of security.	The student knows the practical application of advanced knowledge in the field of organization and management in professional activities, being able to integrate various factors (social, economic, cultural) into decision-making processes, which impacts the effectiveness of organizational activities.	[SW4] test/exam - oral or written [SW1] oral statement/conversation/discussion
	[BNL3_K05] Has the ability to prioritise goals and methods of action, thinking and acting in an entrepreneurial manner.	The student is able to create and implement management strategies based on the prioritization of goals, resource analysis, and available tools, contributing to the optimization of operational and strategic activities within the organization.	[SK1] oral statement/conversation/discussion [SK4] test/exam - oral or written
	[BNL3_U03] Is able to define the role of the state, its institutions and policies in the sphere of national security. Uses knowledge to formulate solutions to problems in the field of security.	The student applies their knowledge to formulate solutions to problems related to organization and management, taking into account the principles of planning, resource allocation, scheduling, and risk management in the given context.	[SU1] oral statement/conversation/discussion [SU4] test/exam - oral or written
Subject contents	<p>Basic concepts of organization and management.</p> <p>Reasons for the emergence of organizational science.</p> <p>Management as a process.</p> <p>Schools and approaches of organization and management and their representatives.</p> <p>Organizational functioning and issues: ethics, natural environment, intercultural communication. The emergence and development of companies in the era of globalization development strategies, the role of change.</p> <p>The organization's environment and its significance.</p> <p>The role of planning in an organization, project implementation, and its key components.</p> <p>Designing the organizational structure, types of authority in organizations, forms of human resource management, and managing change.</p> <p>Leadership in an organization: leader vs. team management, team building, motivation, relationships vs. conflict, communication and negotiation, coaching, organizational games.</p>		
Prerequisites and co-requisites			
Assessment methods and criteria	Subject passing criteria	Passing threshold	Percentage of the final grade
		51.0%	50.0%
	Test	51.0%	50.0%

Recommended reading	Basic literature	<p>Martyniak Z. Prekursorzy nauki organizacji i zarządzania, PWE, Warszawa 1989.</p> <p>Stoner J.A.F., Freeman R.E, Gilbert D.R., Kierowanie, PPWE, Warszawa 2011.</p> <p>Bogdanienko J., Piotrowski W., Zarządzanie. Tradycja i nowoczesność , PWE, Warszawa 2013.</p> <p>Morgan G., Obrazy Organizacji, PWN, Warszawa 2013</p>
	Supplementary literature	<p>Błaszczyk W. , Metody organizacji i zarządzania. Kształtowanie relacji organizacyjnych, PWN, Warszawa 2005.</p> <p>Jeliński B. J., Polityka współpracy gospodarczej z zagranicą, Gdańsk 2009.</p> <p>Kożusznik B., Zachowanie człowieka w organizacji, PWE, Warszawa 2002.</p> <p>Ostaszewski P., Międzynarodowe stosunki polityczne, Warszawa 2008.</p>
	eResources addresses	Adresy na platformie eNauczanie:
Example issues/ example questions/ tasks being completed	Preparation of project documentation for the organization	
Work placement	Not applicable	

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